# **2021/2022**ANNUAL REPORT



HAURAKI PRIMARY HEALTH ORGANISATION

Te Puna Hauora Matua o Hauraki

CHARITABLE TRUST

### HAURAKI PRIMARY HEALTH ORGANISATION **BOARD OF TRUSTEES**

Hauraki Māori Trust Board (Chairperson) Harry Mikaere

Liane Ngamane Te Korowai Hauora o Hauraki

(Deputy Chairperson) to Jan 2022

Dr Korohere Ngapo Te Korowai Hauora o Hauraki

appointed Feb 2022

Glen Tupuhi Māori Community for the greater Hauraki region

**David Taipari** Te Korowai Hauora o Hauraki

Dr Navin Rajan **General Practice** 

Tureiti Moxon **General Practice** 

Korina Burne - Vaughn General Practice

### **Hauraki PHO Contact Details**

### Taima Campbell - Manukura Hauora (CE)

Hauraki Primary Health Organisation 106 Sealey Street PO Box 663 Thames 3500

Phone: 07 868 9686

Email: taima.campbell@haurakipho.org.nz

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Pūrongo Ratonga

He pūrongo kōhinga pūtea





## WHAKATAKI

Hauraki Primary Health Organisation (HPHO) was formed on the 1st July 2003, in response to the government's call for the establishment of community based primary health organisations. The function of the then 88 PHOs was to plan, fund and ensure the provision of quality primary care services to meet the needs of the populations which enrolled with the PHOs through their **General Practice networks.** 

HPHO was established as a Kaupapa Māori PHO with a population of just 7,000 people enrolled through Te Korowai Hauora o Hauraki and Whitianga Doctors Surgery. Today, as one of the 30 remaining PHOs (five Kaupapa Māori PHOs), HPHO has a population of approximately 66,000 people enrolled through a network of five General Practices operating from 19 clinics.

Much of HPHO's success has come from the stability of governance vision as a kaupapa Māori, Treaty based partnership that is underpinned by Hauraki tikanga and kawa. HPHO and its General Practices support a whānau ora or holistic approach to health and wellness supported by high quality accessible primary care services. In 2019 the Board endorsed HPHO's name change to Hauraki Primary Health Organisation - Te Puna Hauora Matua o Hauraki.

The governance is made up of Te Korowai Hauora o Hauraki (two), Hauraki Māori Trust Board, General Practices (three) and from the greater Hauraki region (seven in total). The governance representation has a mix of skills to include tikanga, finance, community and clinical. HPHO is committed to openness and transparency which is unmatched by any other health organisation in Aotearoa.

## TE RAUTAKI

With significant changes planned for the health sector, it is timely to review the organisational strategic plan.

The revised strategy will build on the relationships and achievements to date and reflect the role Te Puna Hauora Matua o Hauraki will have in achieving pae ora for Hauraki.

### Hauraki Primary Health Organisation Strategic Plan 2020-2025

Te awhero: Te whakatutuki i te whāinga kia mana taurite ā-hauora mā te whakamana i ō mātou whānau kia ahu ai rātou ki te mana motuhake

Te huarahi matua: Te mahi ngātahi me ō mātou wāhi mahi, me ō mātou hapori, me ō mātou tāngata e matatika ai ngā hua

Vision: Achieving health equity by empowering our whānau toward mana motuhake

Mission: To work in partnership with our practices, our communities and our people to achieve equitable outcomes

Whanaungatanga   Manaakitanga   Kotahitanga   Aroha   Tika   Pono					
Goals:	Measures of Success:				
Embed a Whānau Ora approach to our partnerships, collaborations and services  Engage with our whānau and communities to understand their needs and aspirations  Increase health literacy for our whānau  Target our funding to areas of highest need  Develop the internal enablers to support the work we do  Ensure a managed approach to growth	Agreed social determinants indicators improve year on year  An annual planning process with whānau and communities determines priorities for investment and required system improvements  Agreed health literacy indicators improve year on year  Increased percentage of funding allocated to support those with the greatest need  Workforce development, the use of technology and the sharing of data improves system literacy across our network				

Tiriti o Waitangi principles | Hauraki tikanga and kawa





## TE RĪPOATA O TE **TIAMANA**

Puritia mai ra te tika hei korero Puritia mai ra te pono hei wananga Puritia mai ra te aroha hei awhi te ngakau a te tangata Ko Ranginui itū iho nei Ko Papatūanuku e takoto ake nei Kia tū, kia atea, kia maramatanga Hui ee taiki ee

E kore e wareware nga kurupounamu kua ngaro i te tirohanga kanohi, moe mai ra e kui ma e koro ma, haere atu ki te wharenunui i roto i te ao wairua o Hinenui te po. Apiti hono tatai hono ratou ano kia ratou. Apiti hono tatai hono tatou ano te hūnga ora ki a tatou katoa, Nga mihinui ki a ratou Kiingi Tuheitia ki aia hoa rangatira te Atawhai korua tahi tamariki mokopuna me te kahui arikinui tonu nui tonu paimarire hou.

Téna koutou katoa e rau rangatira ma.

This year 2021/2022 has bought about enormous changes, growth services and a new Chief Executive Officer to Hauraki Primary Health Organisation. This direction and outcome was due to the Government and Ministry of Health bringing to and end District Health Boards throughout Aotearoa/New Zealand to the two new health authorities Te Whatu Ora aka New Zealand Health Authority and Te Aka Whai Ora aka Maori Health Authority both of these organisations are currently in position. Te Aka Whai Ora aka Maori Health Authority are holding further rounds of engagements to discuss and agree IMPB powers and function will be in the future health system.

It is my pleasure to present the nineteenth Hauraki Primary Health Organisation Annual Report for the year ending 30th June 2022. The board can report that the Hauraki PHO meets the solvency test as set out in this year's Annual Auditors Report.

The board can say that by the end of 2021, the resignation of Riana Manuel and the recruitment of a Acting CE saw the welcome of Taima Campbell to the helm of HPHO. Taima has managed both our organisation HPHO and TKHOH in tandem taking up the dual acting CE Role. Taima has managed both roles in and excellent manner. By April 2022 this role was divided and a new CEO was recruited for TKHoH.

It is a testament to our management staff that operations and services continued "business as usual" through this year and I would like to thank them all for another year of quality services to all of our people given the enormity of challenges like Covid-19 and a series of changes occurring in the Health systems.

To my fellow Trustees thank you all for your support and loyalty in what has been a very testing and challenging year for an operative governance model in a rapidly changing and complex health system.

Mauri ora

Harry Haerengarangi Mikaere CNZM







## TE RĪPOATA O TE **MANUKURA HAUORA**

Ko Rangiawatea

Kua mahea ngā rangi, kia puata, kia awatea, kia mārama Ko Papatahuaroa

Kua whakamakuru I te matū o Hauraki, kia tahua nui, tahua roa, tahua hinu, tahua huhua

Ko te rangi e tū hei āhuru mōwai

Ko te papa e takoto hei tūrangawaewae

Ko kare a roto

Ko hinengaro

Ko tama a roto

Whāngaingia, whakamāramangia, whakapuāwaingia Kia Hauraki ai o roto, o waho, o wairua, o kikokiko Kia taurikura, kia houkura, kia tau ai te mauri Kia toitū ai te Haurakitanga

Tūturu whakamaua

Kia tina

Tina

Haumi ē, hui ē, Tāiki!

It is my privilege to present this year's Annual Report and to share the achievements from last year and the challenges that lie ahead as we navigate the most significant changes to the New Zealand health system in over two decades.

In February 2022, Riana Manuel resigned her position as CEO for Te Puna Hauora Matua o Hauraki, to take up her new role as the inaugural CEO for Te Aka Whai Ora - the Maori Health Authority. We are exceptionally proud of this achievement and the impact that her leadership will have not only for Hauraki, but for all of Aotearoa. We would like to acknowledge Riana's work for Te Puna Hauora Matua o Hauraki prior her departure which has helped to prepare us for the future. Ka poho kererū ana mātou.

Following on from the Health and Disability System Review completed in 2020, the Government announced the establishment of the Transition Unit under the Office of the Prime Minister and Cabinet to kick start the health reforms. The Transition Unit called on District Health Boards to nominate potential locality prototypes to be part of implementing this new way of working and organising services.

The development of a locality-based approach to the delivery of services is not new. As providers our response to COVID-19 paved the way for innovative and collaborative approaches to meeting the needs of our communities and our commitment to working collectively has been unchanged. Our efforts were recognised with the selection of Hauraki as one of the locality prototypes in February 2022. Te Puna Hauora Matua o Hauraki will play a lead role in supporting the locality development for the next 3 years.

The Hauraki locality – Te Tara o te Whai is just one thread for weaving oranga together. So as we learn what being a locality means in Hauraki, we will share what we know with others so that we are all in a better position to delivery on a whānau-informed health system across the Tainui rohe. Whilst we may have more questions than answers, the ability to create and design locality plans is a significant opportunity to tailor health and wellbeing services for our communities.

I would like to acknowledge our practice partners and the Te Puna Hauora Matua o Hauraki team who have been collaborative, creative and responsive to the ongoing presence of COVID in our communities. We have also navigated through another challenging winter with ongoing workforce shortages and high workload demands. I wish to thank all our providers and our team who have placed the needs of our whanau at the centre of what we do -

The role of primary health organisations is going to change. I acknowledged that for many these changes can create uncertainty and will have an impact on the way we work now. The other side of uncertainty is opportunity. So we will be revising our strategic direction based on our values and purpose to prepare us for what lies ahead.

Mauri ora Taima Campbell

## **TŌTĀTOU IWI**



As at 30 June 2022

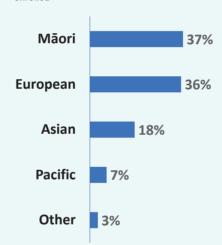
practice partners

GP clinics

Nurse FTE

67,965 up 3%

enrolled



33 years 55%

median age

classified as 'High

### THAMES - COROMANDEL AND HAURAKI REGION

### **TE KOROWAI HAUORA** O HAURAKI - THAMES

Mary St, Thames Patient Numbers 3.853

### **TE KOROWAI HAUORA** O HAURAKI - WHITIANGA

58 Albert St, Whitianga Patient Numbers 1,881

### **TE KOROWAI HAUORA** O HAURAKI - COROMANDEL

225 Kapanga Rd, Coromandel Patient Numbers 1.019

### **COLVILLE COMMUNITY HEALTH CENTRE**

2299 Colville Rd, RD4, Colville, Coromandel **Patient Numbers** 555

### **TE KOROWAI HAUORA** O HAURAKI - PAEROA

24 Belmont Rd, Paeroa Patient Numbers 1.862

### TOTAL

9,170

### **NORTH WAIKATO**

### TE KOROWAI HAUORA O HAURAKI – TE AROHA

221 Whitaker St, Te Aroha Patient Numbers 1,566

### **RAUKURA HAUORA** O TAINUI – WAAHI

Patient Numbers

### **RAUKURA HAUORA** O TAINUI – NGĀ MIRO

29A River Rd, Ngaruawahia Patient Numbers 1,208

### **TUI MEDICAL - HUNTLY**

183 Main St, Huntly Patient Numbers 2,633

**TOTAL** 6,361

### **HAMILTON**

### TUI MEDICAL -TE RAPA

26 Bryant Rd,Te Rapa

### **TUI MEDICAL – BORMAN**

### TE KŌHAO HEALTH

### **RAUKURA HAUORA OTAINUI - TE RENGARENGA**

8.203

### **TUI MEDICAL – ROTOTUNA**

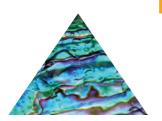
### TUI MEDICAL – PARKWOOD

## RAUKURA HAUORA OTAINUI – ENDERLEY

### TUI MEDICAL – CENTRAL

Patient Numbers 6,106

TOTAL



## **TETARA O TEWHAI:** HAURAKI LOCALITY

Moemoea: Hauraki a healthy nation

Mission: Bringing together the threads to weave oranga for the Hauraki nation

In February, we submitted our locality prototype proposal -Te Tara o te Whai which defines the Pare Hauraki tribal boundaries for our locality planning and the priorties we had identified for our communities.

Te Tara o te Whai describes the Hauraki locality geographical boundary. The whai (stingray) refers to the ika/ fish of Māui (the North Island) and the tara describes the barb or tail of the fish.



The tara makes reference to Te Paeroa-o-Toitehuatahi the ridgeline that symbolises the Coromandel Peninsula.

The whai is a kaitiaki (guardian) of Pare Hauraki caring for our community and our environment as well as responding to challenges or risks when these arise.

Localities are geographic areas which make sense to the people who live there. Localities are a unit for planning and coordinating health and wellbeing services, enabling the health system to embed a stronger population health focus. The Pae Ora (Health Futures) Act 2022 requires Health NZ to identify localities across all of NZ by July 2024, and have locality plans developed by 2025.

In addition to the continuity of core and essential services, priorities addressing health inequalities for Maori in the locality plan includes but are not limited to:

- Making access to services possible not impossible
- · Co-designing after hours and urgent primary and mental health service
- Establishing the Thames Hospital Healthcare Hub
- Integrating Mental health and Addiction Services
- Prioritising screening and preventative care

In May we held our first hui with the inaugural Locality Partners and the National Locality team from Te Whatu Ora and Te Aka Whai Ora held at Te Korowai Hauora o Hauraki, Thames.

### **INAUGURAL PARTNERS**

- Te Korowai Hauora o Hauraki
- Hauraki Māori Trust Board
- Te Puna Hauora Matua o Hauraki (Hauraki PHO)
- National Hauora Coalition
- Pinnacle Midland Health Network
- Te Whatu Ora Waikato
- Te Aka Whai Ora Waikato



Since May we have worked on developing and strengthening relationships with key agencies and organisations including District Councils, the Ministry for Social Development, Oranga Tamariki and the NZ Police. We also want to strengthen our relatonships with local community groups and non-government organisations.

Key tasks ahead include understanding our population and communities, understanding the current investment in health services in our locality, implementing our plan for whanau and community engagement and developing a Charter for the Locality Partnership. The first draft of our whanau-informed Locality plan is due at the end of December.

A charter is a voluntary partnership agreement between a community, the local authority and other service providers.

It outlines commitments from service providers, local groups and whānau/ residents to help meet local community priorities.





Alert Level Restrictions combined with the fear of contracting COVID-19 impacted screening and immunisation rates within late 2021. This disruption continued into 2022 with the high prevalence of illness in the community and general practices dealing with regular staff shortages. The following screening and prevention measures will continue to be areas of focus over the coming year.



- Reducing preventable illnesses among tamariki through timely immunisation



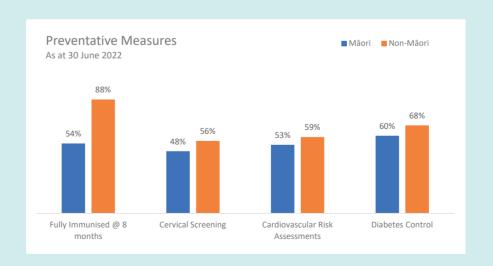
- Ensuring access to cervical smears for eligible women to help reduce the risk of developing cervical cancer



- Encouraging uptake of Healthy Heart Checks to identify risk and prevent any potential poor health outcomes



- Continue to reduce poor health outcome as a result of diabetes through better management of blood sugar levels





## **PŪRONGO RATONGA**



### **OIS SERVICE**



Our Outreach Immunisation Service team continues to deliver care to our hard to reach tamariki. This year has been met with many highlights and challenges through the vast changing environment within our communities.

The COVID-19 Omicron outbreak gave challenge to the team to be agile within their scope of practice to respond and deliver care in the communities based on whanau priorities. This encouraged the team to work collaboratively to support our GP practice partners, Maori health providers, Te Whatu Ora and other health organisations.

Some of the highlights through out the year are:

- The expansion of the team due to loaned kaimahi from the Covid Directorate since mid-April. The loaned team members have contributed greatly to an increased number of immunisations given, including having capacity to contribute to the nationwide MMR campaign.
- The massive collaborative efforts made between many well child focused providers e.g. Pinnacle OIS, Te Whatu Ora and practice partners, to assist and support each other to achieve the best outcomes for tamariki. Regular hui have been established and relationships strengthened. A great example of a collaborative approach started this year is a HPHO nurse vaccinator and a Te Korowai Tamariki Ora Nurse visiting whanau together on the Coromandel Peninsula
- Having key contribution in the new AIR national database design
- Contributing to the planning and development of key projects within the Localities unit that will focus on increasing access to screening/vaccinations for tamariki and whanau.

The team will carry on with their tenacity and gentle persistence to support the whole life span of immunisations.

### **BREAST AND CERVICAL SUPPORT** TO SCREENING SERVICE

The Breast and Cervical Screening team has been busy engaging with our practice partners, community support partners and Te Whatu Ora to reduce the barriers for wahine. This year we have been a part of many community events and opportunities for screenings such as Marae events, local community initiatives, hauora days, GP practice events and pharmacy community events.

Some highlights for this year include supporting the Localities project - "Pito Hauora" and partnered with Breast Screening Midlands, Te Whatu Ora in providing dual screening for wahine.

Another highlight was the Breast and Cervical screening awareness display competition, which provided some great engagement from our Practice Partners who did wonderful displays. Wahine who won the baskets thoroughly appreciated been spoilt and staff appreciated the morning tea provided.

We are looking forward to up-and-coming event, capturing wahine in the community. Events such as: Field Days, Waka Ama, Ride for Talei, Tainui Games and Kapahaka events. The National Screening Unit is busy with the introduction of Primary HPV testing, hopefully a game changer for wahine and engagement We are also looking forward a new and updated platform for breast screening.



### PRIMARY MENTAL HEALTH

We have had many challenges and highlights in the last twelve months however our service has continued to provide services without interruption to patients care ensuring they consistently had access to therapy and Primary Mental Health support.

Our total referrals for July 1st 2021 to June 30th 2022 were 1832. 199 referrals of these referrals for youth and 1633 for adults. We continue to provide support to the General Practice clinics at Te Korowai O Hauraki. Raukura Hauora O Tainui, Tui and Te Kohao Health. We are presently working on a joint project to support Infant Child Adolescent Mental Health services with Package of Care services. We have a great team of staff that provide Brief intervention to patients and continue to grow a large team of therapist providing therapy to patients. We look forward to developing our service and strengthening relationships with our partners.

### NGA KAITIAKI MANAWANUI WHAI ORA **SERVICE**

The NKMWO team have continued to support our GP Practice partners across the roopu with the delivery of care to whanau needing support in their long term condition management. The intensity of supporting whanau with a wide range of diverse needs has seen the development of teams diversity grow within their skill sets, from facilitating iwi/tribal registrations to leading and coordinating a full suite of health services to deliver care, educate and promote at the Meremere Community Day.

Celebrations for the team this year include:

- Increase uptake of the Libre monitoring programme for whanau wanting more insight into managing their diabetes
- Networking and building our collaborative relationships between PHO's, GP Practices, Maori community health providers, Te Whatu ora and more
- Supporting an integrated approach within our GP practice partners with pilots such as having the teams work in the practice clinics to deliver vaccinations vs waiting for referrals to services. Benefits have arisen such as supporting practice staff with processes efficiency and decreasing in un-necessary referrals to outreach service.

- Our team supported Maori Health providers with the assessment and sign off for kaimahi to deliver vaccines, swabbing activities.
- · Providing clinical oversight and guidelines for community group events to deliver interventions safely.
- Having the continued competent, flexible and agile team that are able to respond quickly to whanau needs, GP practice partners needs and community needs.

Future aspects for the team include working on more pilot projects in testing innovative and creative ways to deliver services, further developing in knowledge and skills and strengthening relationships with our provider partners.



### **DIABETES**

We have 4186 whānau registered with Te Puna Hauora Matua O Hauraki living with diabetes. There are three areas of activity over the year that impact on our ability to target care where it is most needed, using the right people who are well supported.

### Diabetes Dashboard:

This was developed earlier in the year and at a glance providers can see what their priorities are, it provides context to how well they are doing compared to other providers and is NHI linked so that whanau can be identified and contacted and support provided.

Collaboration and networking: The aim is an increase of well co ordinated care for whānau and that at all touch points of the local health care system, someone understands their diabetes. With all three PHO diabetes teams and the diabetes clinic working closely



together means that we can draw on strengths and it provides a strong platform. A more cohesive workforce improves education days, education programmes, diabetes manual for primary care, mentoring and networking across all areas of health that supports those living with diabetes.

Medication: Access to two new medications that can improve diabetes, help heart health, protect kidneys make people feel better. For the first time, pharmac used ethnicity as a criteria for access to new medications. This was to ensure Māori and Pasifika were well represented in the uptake of the medications. Our practices are well on board with prescribing rates now at 66% of eligible whānau overall. The next step is to understand and support those prescribers who are still lagging behind as there is quite some variation of uptake across providers.



### COVID-19:

The COVID-19 pandemic has continued to place immense pressure on primary health care services. In the face of this, kaimahi have shown remarkable resilience

and an incredible passion to go the extra mile to support whanau in need.

Throughout the year, Primary Care teams and Hauora Māori providers continued to deliver large numbers of vaccinations both within urban Hamilton and the far flung reaches of the rohe.

As COVID returned to our shores, providers played a vital role in slowing the spread of the virus. Throughout late 2021 and early 2022, teams carried out hundreds of PCR tests on a daily basis, working long hours in often challenging conditions.

When the Omicron variant took hold and the virus became widespread, teams mobilised to provide care and support 7 days a week, both in the form of clinical assessments, and delivering care packages to ensure whanau were able to isolate.

Along the way, teams had to navigate the rapid pace of change in information. Interpreting and acting upon advice regarding the latest alert level changes, traffic light settings, Omicron phase changes, changing testing strategies, care in the community guidance and so on. Staff shortages due to sickness and vacancies have also been a key challenge to overcome.

Now, as we begin to transition to the next phase of the pandemic, it's clear that primary care will continue to have critical role in ensuring whanau have the best health outcomes possible.

### **QUALITY REPORT:**

Quality is an improvement journey which all our practices are currently undertaking. Cornerstone Accreditation was the benchmark for practices in the past but this has now been reviewed and a similar more user friendly pathway has been developed.

The Quality Framework now includes the Foundation Standard and Cornerstone modules of Equity and Continuous Quality Improvement which combines all the legislation, regulations, standards and clinical requirements required for general practices to deliver safe and quality care. Equity and Continuous quality improvement underpins Foundation Standards and encourages a focus on driving change that benefits patient care in the first instance. For this reason, involving patients in evaluating health needs and health care performance is an essential part of improvement strategies. This will help ensure that the vision and goals of improvement activity are sufficiently focused on patients' best interests.

Foundation Assessments will all be completed by the end of 2023 for all practices.



## HE PŪRONGO KŌHINGA PŪTEA

### HAURAKI PRIMARY HEALTH ORGANISATION (PHO) TRUST STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

FOR THE YEAR ENDED 30 JUNE 2022



	Note	2022	2021
Revenue			
Income from Exchange Transactions	5	\$29,686,008	\$18,046,709
Income from Non-Exchange Transactions	5	\$3,954,742	\$3,514,034
Finance Income		\$4,029	\$875
		\$33,644,779	\$21,561,618
Expenses			
Practice Payments	6	\$30,451,463	\$18,292,568
PHO Operations	7	\$1,405,801	\$1,399,718
PHO Contracts	8	\$1,761,285	\$1,851,049
		\$33,618,549	\$21,543,335
Operating surplus for the year		\$26,230	\$18,283
Total comprehensive revenue and expense for the year		\$26,230	\$18,283
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### HAURAKI PRIMARY HEALTH ORGANISATION (PHO) TRUST STATEMENT OF CHANGES IN NET ASSETS/EQUITY

FOR THE YEAR ENDED 30 JUNE 2022

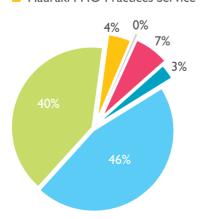
	2022	2021
Balance at start of year	\$1,012,857	\$994,574
Comprehensive		
Comprehensive Revenue & Expense	\$26,230	\$18,283
Total Comprehensive	\$26,230	\$18,283
Balance at end of year	\$1,039,088	\$1,012,857

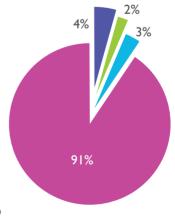


### **Comprehensive Revenue & Expense**

### 2022 Revenue: \$33,644,799

■ Hauraki PHO Operations \$129,818.00 ■ Hauraki PHO & Practice Shared Services \$2,265,289.00 ■ Hauraki PHO Practice Support Services \$922,737.00 ■ Hauraki PHO Practices Service - Capitation \$15,437,837.00 ■ Hauraki PHO Practices Service - Claiming \$13,695,017.00 Hauraki PHO Practices Service - Rural & Other \$1.453,720.00





### 2022 Expense: \$33,618,549

Hauraki PHO Operations ■ Hauraki PHO Practice Payments ■ Hauraki PHO Practice Shared Services ■ Hauraki PHO Practice Support Services

\$1,019,993.00 \$30,429,648.00 \$1,478,769.00 \$690,138.00

### HAURAKI PRIMARY HEALTH ORGANISATION (PHO) TRUST **STATEMENT OF FINANCIAL POSITION**

AS AT 30 JUNE 2022

	Note	2022	2021
ASSETS			
Current Assets			
Cash and cash equivalents	10	\$2,679,233	\$1,842,537
Receivables (from exchange transactions)	11	\$2,449,356	\$812,599
		\$5,128,589	\$2,655,136
Non-current assets			
Property, plant and equipment	13	\$69,168	\$81,901
		\$69,168	\$81,901
TOTAL ASSETS		\$5,197,758	\$2,737,037
LIABILITIES			
Current Liabilities			
Payables (from exchange transactions)	14	\$2,156,636	\$1,030,057
Deferred revenue	15	\$1,880,072	\$574,366
Employee benefit liability	16	\$121,962	\$119,757
		\$4,158,670	\$1,724,180
TOTAL LIABILITIES		\$4,158,670	\$1,724,180
NET ASSETS		\$1,039,088	\$1,012,857
Accumulated comprehensive revenue and expense		\$1,039,088	\$1,012,857
TOTAL EQUITY		\$1,039,088	\$1,012,857

For and on behalf of the board:

Chairperson

Date 20.10.2022 Trustee

Date 20.0.2022

















The word Māori Ora when broken down into singular words shows the understanding to the carved pieces.

Māori is the name given to the indigenous people of Aoteroa, the word Māori is also used as an adjective to denote anything in its natural state such as Māori ora, Wai Māori all these applied are also what Hauraki PHO have within their structure.

### HAURAKI PRIMARY HEALTH ORGANISATION

Te Puna Hauora Matua o Hauraki

CHARITABLE TRUST